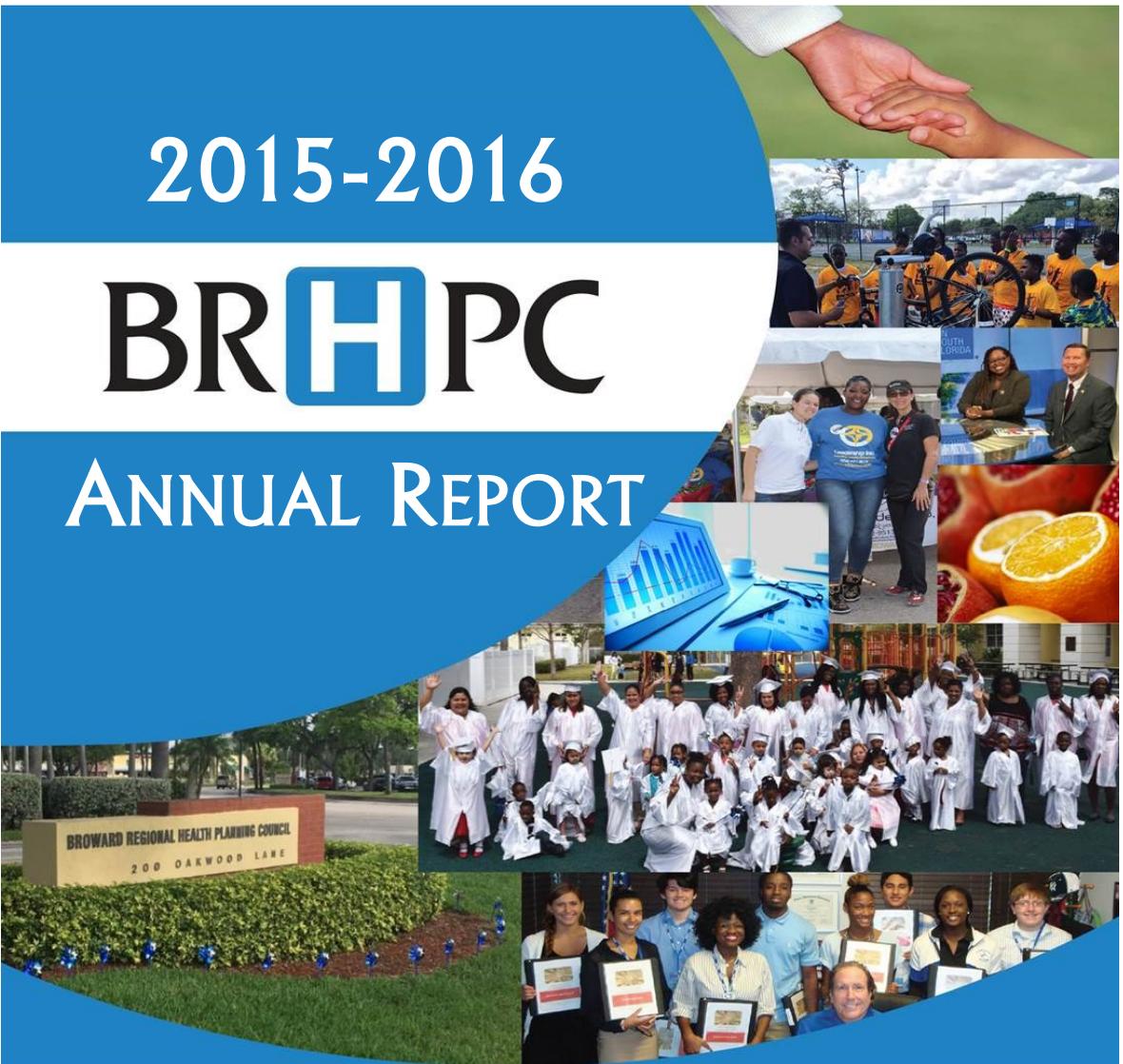


2015-2016

BRHPC

ANNUAL REPORT



Broward Regional Health Planning Council, Inc., a non-profit private organization, is committed to delivering health and human service innovations at the national, state and local level through planning, direct services, evaluation and organizational capacity building.

www.brhpc.org

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Broward Regional Health Planning Council, Inc. (BRHPC), a not-for-profit, was established in 1982 under Florida Statute (408.033) as the legislatively designated Broward County local health planning entity. BRHPC is committed to *delivering health and human service innovations at the national, state and local level through planning, direct services, evaluation and organizational capacity building*. For over three decades, BRHPC has been a leader in identifying critical health and human services needs in the community and finding solutions to address these needs with its community partners.

BRHPC has strived to demonstrate excellence through the delivery of quality services and programs that meet the needs of the entire community from infants to the elderly. These services include HIV/AIDS Planning, Quality Assurance, Eligibility, Housing Assistance, Consumer Advocacy, Mental Health, Chronic Disease Self-Management, Health Promotion, Disease Prevention, Substance Abuse, Maternal/Child Health and Forensic Re-integration. BRHPC provides coordinated,

efficient cost-effective and client-centered services with a diverse workforce. BRHPC staff consists of over 110 culturally competent multilingual professionals fluent in Spanish, Creole, French, and Portuguese.

BRHPC developed and manages the nationally recognized web-based **Florida Health Data Warehouse**, which allows users access to a wide variety of health related data sets, including AHCA's inpatient admissions and emergency department data, chronic disease data, diagnostic related groupings (DRGs), and prevention quality indicators for adults and children (PQIs and PDIs). BRHPC also provides the **Business Intelligence System** that customizes data needs from the Florida Health Data Warehouse.

BRHPC is honored to be able to continue the work of the Transforming Our Community's Health (TOUCH) initiative in Broward County by receiving a Partnership in Community Health (PICH) award from the U.S. Department of Health and Human Services' (HHS) Center for Disease Control and Prevention (CDC). The TOUCH initiative was originally funded for three years by the CDC and this award will allow us to continue to improve our community's health through an array of programs and projects for an additional three years.

HEALTH PLANNING COUNCIL

TOUCH is a true collaborative effort among more than 20 community partners and 10 coalitions focusing on reducing health disparities and improving the health and well-being of the residents of Broward County. BRHPC, through the TOUCH initiative and its community partners, is implementing programs and policy changes that address tobacco use and exposure, poor nutrition, physical inactivity and lack of access to chronic disease prevention, risk reduction and disease management.

BRHPC also provides expert services in the development of Community Health Needs Assessments and comprehensive plans. With over 15 years of experience in developing needs assessments, BRHPC assists hospitals and other organizations in meeting the IRS requirement for a comprehensive Community Health Needs Assessment, as well as addressing their planning needs.

BRHPC has the capacity to gather up-to-date data, conduct focus groups, integrate hospital-specific data sets, and include customized reports based on each client's needs and requirements.

BRHPC offers Live Scan Fingerprinting technology for Level II Background Screening, which is recommended by the Department of Children and Families. Live Scan allows for electronic submission of fingerprint screens, with results within 24 to 48 hours, in comparison to the hard card fingerprint submission, which can take 4 to 6 weeks. BRHPC's fingerprinting clientele include hospital employees, guardian ad litem programs, doctors' offices, non-profit and social service agencies, and colleges and universities.

BRHPC takes pride in its more than 30 years of service history of strong fiscal management and experience administering multimillion dollar cost reimbursement and unit based contracts. With the strong commitment and dedication of its staff, administration and governing board, BRHPC is positioned to continue to strengthen and grow its ability to address the needs of the community.



BRHPC Executive Staff

Top Row (left to right): Jonathan Hill, Yolanda Falcone, Mike De Lucca, Mercy Gimenez

Bottom Row (left to right): Régine Kanzki, Michele Rosiere

LETTER FROM THE PRESIDENT AND CEO



BRHPC has strived to demonstrate excellence through the delivery of quality services and programs that meet the needs of the entire community from infants to the elderly. Our history of strong fiscal management and experience administering multimillion dollar contracts also demonstrate our commitment to prudent management of scarce resources. As part of our efforts for excellence, BRHPC recently performed an in-depth self review of its operations to gain accreditation by the Council on Accreditation (COA), who evaluates non-profit agencies in the field of human services. Our BRHPC Self-Study Committee, led by Regine Kanzki,

Division Director, spent over six months examining the agency's policies, procedures, staffing, and practices in serving our clients and our community. After a successful site visit, we are pleased to announce that BRHPC is looking forward to receiving its accreditation seal by the COA in 2016.

BRHPC has expanded their role in providing human services in the community by becoming the provider for School Readiness & Voluntary Pre-Kindergarten services in September 1, 2015. This program assists families applying for and enrolling in childcare services funded by the Early Learning Coalition. BRHPC, along with Blue Jean Software, created and implemented the on-line Redetermination Portal that allows families to access the child care application through the use of their cell phone and submit the application for review by BRHPC eligibility specialists. In addition, a Referral Portal was created to assist referring Providers with a streamlined referral application that can be completed and submitted online. BRHPC also provides Child Care Resource and Referral (CCR&R) services that help families locate quality child care and early education programs.

As part of our community wide efforts this past year, BRHPC developed a volunteer management system during the past year that allowed us to recruit, train and deploy more than 250 volunteers in the community for the annual Point-In-Time Homeless Count as well maintain a core group of volunteers for other community initiatives.

I am very thankful for the support and collaboration of our funders and community partners that allow BRHPC to address the community's needs for over 30 years. With the strong commitment and dedication of its staff, administration and governing board, BRHPC is positioned to continue to strengthen and grow its ability to address the needs of the community.

Sincerely,

Mike De Lucca, MHA

MAP OF SERVICES 2015-2016

DIRECT SERVICES

- Healthy Families Broward
- Nurse-Family Partnership
- School Readiness
- Voluntary Pre-Kindergarten

Family Strengthening & Support



- Centralized Intake & Eligibility Determination
- HOPWA Short-Term Rent Mortgage/Utilities
- HOPWA Permanent Housing Placement
- HOPWA Tenant-Based Rental Vouchers
- Housing Stability Program
- Supportive Services for Veteran Families
- Healthcare Navigators
- Health Insurance Continuation Program

Eligibility, Housing & Insurance



- Competency Restoration Training
- Post-Arrest Diversion
- Forensic Specialist Case Management
- Crisis Intervention Team Training

Substance Abuse / Mental Health



PLANNING

- Hospital and Nursing Home Utilization
- Prevention Quality Indicators
- Pediatric Prevention Quality Indicators
- Emergency Department
- Self-Inflicted Injury
- Disease Related Groups
- Chronic Diseases
- Business Intelligence System

Data Warehouse



- Certificate of Need
- Evaluation
- Community Health Needs Assessment
- Point-In-Time Homeless Count
- Committees

Planning



- HIV Planning Council
- HIV Clinical Quality Management

HIV Planning



CAPACITY BUILDING

- Broward County Health Plan
- Fact Sheets
- Broward Benchmarks
- Broward County Health Profile
- Broward County Trauma Plan
- Special Needs Study

Publications



- Public Health
- Public Policy
- Human Services
- Social Work
- Administration
- Training

Staff Development Volunteerism & Internships



- Electronic Fingerprinting / Level II Background Screening
- Financial Services
- IT Innovation
- Human Resources Support
- Legal Oversight
- TOUCH / PATCH CAN / Healthy Kids
- AIDS Drug Assistance Program
- Third Party Medication Co-Pay Program

Administrative Services



HEALTHY FAMILIES BROWARD

Program Overview

Healthy Families is recognized by Prevent Child Abuse America/Healthy Families America as a nationally credentialed multi-site program based on over 20 years of research. BRHPC is a certified, accredited provider of the Healthy Families program in Broward County. It is a voluntary home visitation program designed to prevent child abuse and neglect by promoting positive parenting practices and knowledge of child development and health and safety through modeling of appropriate parent-child interaction, sharing parent-child activities, use of curricula, and regular screening of target children.

Potential participants are assessed for risk factors impacting healthy child development and associated with child abuse and neglect, such as low income, higher rate of child protective services involvement, low education attainment, limited support system and lack of self-sufficiency. The program serves families identified as being “at-risk”, with children 0-5 years of age. A participant may enter the program during the pregnancy stage or within 90 days of the child’s birth. A well-trained paraprofessional visits at least once per week for the first six months and then on a diminishing schedule. The role of the home visitor is to build a social connection with parents so as to reduce isolation and increase parents’ positive connection to their child and the community.

of Clients Served during FY 2015 -2016

1,769 Individuals; 596 Families

Partners/Collaborators

Healthy Families Broward services are delivered through a collaborative effort with BRHPC as the lead entity. Subcontracts are in place for three teams to provide services through the following agencies: Healthy Mothers, Healthy Babies, KID Inc. and Memorial Healthcare System. A partnership with Broward Health is in place to screen expectant parents and parents for eligibility. Agreements are established with community partners for exchange of referrals.



HFB Outcome Indicators, 2015 – 2016

90% of target children enrolled six months or longer will be linked to a medical provider.	99%	95% of children in families who complete the program shall have no "verified" findings of child maltreatment within 12 months after completion.	97%
90% of primary participants enrolled in the project six months or longer will be linked to a medical provider.	97%	95% of the children in families participating in the program for more than six months shall have no "verified" findings of child maltreatment during their participation.	97%

NURSE-FAMILY PARTNERSHIP

Program Overview

The Nurse-Family Partnership (NFP) program is an evidence-based community health program that is based on more than 35 years of research from randomized, controlled trials. The program helps transform the lives of vulnerable mothers pregnant with their first child. Through ongoing home visits from registered nurses, low-income, first-time moms receive the care and support they need to have a healthy pregnancy, provide responsible and competent care for their children, and become more economically self-sufficient. From pregnancy until the child turns two years old, Nurse-Family Partnership Nurse Home Visitors form a much-needed, trusting relationship with the first-time moms, instilling confidence and empowering them to achieve a better life for their children – and themselves.

“ I learn something new from my nurse every time we meet, and I am learning how to be a better mom every day for my son.”



Nurse-Family Partnership's outcomes include long-term family improvements in health, education, and economic self-sufficiency. The NFP nurses work with the first-time mothers to achieve the following goals: 1) Improving pregnancy outcomes by helping women engage in good preventive health practices, including getting prenatal care from their healthcare providers, improving their diet, and reducing their use of cigarettes, alcohol, and illegal substances; 2) Improving child health and development by helping parents provide responsible and competent care; and 3) Improving the economic self-sufficiency of the family by helping parents develop a vision for their own future, plan future pregnancies, continue their education, and find work.

2) Improving child health and development by helping parents provide responsible and competent care; and 3) Improving the economic self-sufficiency of the family by helping parents develop a vision for their own future, plan future pregnancies, continue their education, and find work.

of Clients Served during FY 2015 -2016

161 mothers (prenatal and postnatal); 77 babies

Partners/Collaborators

Nurse-Family Partnership services are delivered through a partnership between BRHPC and the two hospital districts in Broward: Memorial Healthcare System and Broward Health. Each hospital district directly employs two home visiting nurses who report to a nurse supervisor employed by BRHPC.

NFP Outcome Indicators, 2015 – 2016

Program Capacity (Target: 90%).	100%	Percentage of women screened for Domestic Violence within 6 months of enrollment.	98%
Participants enrolled prior to 28 weeks gestation (Target: 100%).	100%	% with at least 3 of 4 (75%) recommended well -hild check-ups from 2 to 9 months of age.	100%
Women enrolled during pregnancy and who initiated breastfeeding. (Target 60%)	91%	% children with a substantiated report of maltreatment.	0%

SCHOOL READINESS / VOLUNTARY PRE-KINDERGARTEN

Program Overview

BRHPC oversees two state-wide early education programs: School Readiness and Voluntary Pre-Kindergarten (VPK). These programs prepare Broward County children for kindergarten and school, helping to ensure their academic success. Parents gain access to financial assistance for child care and are linked to family support services, including those for children with special needs.

School Readiness services are available to families who are at or below 150% of the Federal Poverty Level and are employed or engaged in an eligible educational activity for a minimum of 20 hours per week. Services are also provided to at-risk children who are referred to us by various social services agencies.

The **Voluntary Pre-kindergarten Program** is a free program designed to prepare Florida's children for kindergarten and develop the skills they need to become good readers and successful students. It includes standards for literacy skills, strict accountability, appropriate curricula, substantial instruction periods, manageable class sizes and qualified instructors. Parents have the option of enrolling children in a school-year program consisting of 540 instructional hours or a summer program consisting of 300 instructional hours. The Early Learning Coalition of Broward County, Inc. administers the Voluntary Pre-kindergarten program at the local level which includes registering child care providers and providing information to parents.

"The online portal was very convenient given my work schedule. Thank you for always making time to contact me directly which made the process very easy"

BRHPC has broadened its ability to serve at-risk families by partnering with other agencies to outpost employees to their offices. Currently, we have 29 Eligibility Specialists at 9 sites in Broward County. Families that are already in the School Readiness program must re-determine their eligibility yearly at a minimum. BRHPC has conducted in-person, and online redeterminations for over 6,000 parents this contract year. We have innovated the first Redetermination Portal to facilitate on-line eligibility redetermination. The Portal allows parents to complete the application process and upload required documents to a secure site where they can be reviewed and processed.

of Clients Served during FY 2015 -2016

- ◆ The School Readiness program has enrolled a total of 14,611 children during this school year.
- ◆ VPK has enrolled 16,583 children during this contract period.

CENTRALIZED INTAKE AND ELIGIBILITY DETERMINATION

Program Overview

Centralized Intake & Eligibility Determinations (CIED) core functions include determining eligibility for, Ryan White Part A services and/or third party payers. CIED also provide information and referrals for services for clients who are seeking medical and supportive services. CIED services include a centralized intake, eligibility, enrollment and information/referral process for all Ryan White Part A funded services. CIED serves as the single point of entry for Persons Living with HIV and AIDS (PLWHA) who are residents of Broward County. Staff provides information and assistance in obtaining medical care and other core and supportive services. Expected benefits for Persons Living with HIV/AIDS (PLWHA) include:

- ◆ Elimination of need to complete applications for each RW Part A service provider.
- ◆ Expanded 3rd party benefits through application and enrollment assistance.
- ◆ Reduction in delays and barriers to access HIV-related care and treatment.
- ◆ Immediate access to all Part A medical and support services in one application.

of Clients Served during FY 2015-2016

CIED Clients Served: 12,113

"Excellent customer service. Very professional staff. Great job!"

Partners/Collaborators

BRHPC has interagency and out-posting agreements with approved Ryan White Part A Providers including:

- ◆ AIDS Healthcare Foundation (3 site locations in Broward County)
- ◆ Broward Community & Family Health Center
- ◆ Florida Department of Health in Broward County (2 site locations in Broward County)
- ◆ Broward Health (2 site locations)
- ◆ Broward House
- ◆ Care Resource
- ◆ Children's Diagnostic and Treatment Center
- ◆ Memorial Healthcare System
- ◆ The Poverello Center

"I am so happy with the process of completing the intake."

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS

Program Overview

The Housing Opportunities for Persons with AIDS (HOPWA) program offers housing assistance through its four programs for vulnerable individuals and families who are at-risk for homelessness or who are already homeless. Our target population - Low and Moderate Income Persons Living with HIV/AIDS (PLWHAs) throughout Broward County.

- ◆ *Short Term Mortgage Rent Utilities (STRMU)* provides financial assistance to pay for past due mortgage, rent or utilities.
- ◆ *Permanent Housing Placement (PHP)* provides financial assistance in the form of first and last month's rent and/or utility deposits to move into a new housing unit that meets HUD's habitable standards.
- ◆ *Tenant Based Rental Voucher (TBRV)* provides rental assistance for eligible families with a long-term goal of assisting the family to work toward self-sufficiency. Families are able to rent a unit of their choice from landlords within Broward County.

of Clients Served during FY 2015 -2016

STRMU/PHP Unduplicated Clients	—	323
TBRV Clients	—	134
Total beneficiaries served	—	644

"I am happy to finally have a place to call home. I want to thank everybody who worked with me directly and indirectly for making this happen."

Partners/Collaborators

BRHPC has collaborative relationships with all other HOPWA providers and other local HIV/AIDS service providers.

HOPWA Outcome Indicators, 2015-2016

PHP/STRMU		TBRV	
90% of STRMU applications completed within 10 business days	97%	75% of clients that access an ongoing source of income.	94%
90% of PHP applications completed within 14 business days	100%	90 % of clients that maintained stable housing	100%
100% of PHP properties with Housing Quality Standard Inspections.	100%	90% Clients that remain compliant with TBRV program rules.	100%
100% of clients with completed Housing Stability Plans	100%	80% of clients with completed Housing Stability Plans	100%

HOUSING STABILITY PROGRAM

Program Overview

Funded through the Jim Moran Foundation, the Housing Stability Program (HSP) is offered to prevent families from becoming homeless, or help those who are experiencing homelessness to be quickly re-housed and stabilized. The program assists eligible low to moderate-income families with children through past due rent and utilities payments, as well as provides those families who are already homeless with move-in assistance toward returning to safe and stable housing. Intake and assessment, case management, support services referrals, budgeting are also available to ensure that families are able to maintain long-term housing stability.

of Clients Served during FY 2015 -2016

144 individuals; 33 families

Partners/Collaborators

BRHPC serves as the lead entity in the administration of the HSP program, with 2-1-1 Broward First Call for Help as its partner.

"I like to convey my heartiest thanks to BRHPC and my Case Manager. I must express my appreciation for your generosity and support in steering me in the right direction towards financial freedom. Before I was awarded short-term financial assistance from BRHPC, I was sleeping out of my car, I ended up in a shelter without hope and stability, I often felt like I had failed as a mother. Because of you I've been able to save almost \$2,000.00 within 2 1/2 months. I was able to reinstate my Driver License for it had been expired for months because I couldn't afford to pay the fines. God bless you all for you all are my angels."

HSP Outcome Indicators, 2015-2016

100% of payments made for rental and/or utility assistance will be for households that meet all required eligibility requirements.	100%
95% of program participants will report being in a stable housing situation at six-months after receiving assistance.	99%
100% of program participants will receive a housing stability assessment and be assigned to Case Management.	100%

SUPPORTIVE SERVICES FOR VETERAN FAMILIES

Program Overview

The Supportive Services for Veteran Families (SSVF) program is an integral component of *Mission United*. The *United Way of Broward County* administers the *Mission United* collaborative, which is a multi-agency alliance that assists veterans in re-acclimating to civilian life. Veterans who are eligible for SSVF services are assigned a Case Manager who is responsible for completing an assessment and a housing plan for sustainability in maintaining permanent housing. The SSVF program is a “housing first” initiative. This evidenced-based model asserts that the client is housed first, regardless of income. All clients receive budget guidance and training at the onset of the program. The Case Managers are assigned to designated sites that are key points of entry for the homeless. Such sites include, but are not limited to: the Veteran Affairs (VA) clinics and hospitals, homeless shelters, transitional houses, **VFW**, and parks. Having the Case Manager onsite expedites the screening/assessment process, facilitates entry into the program, and helps to mitigate transportation issues.

of Clients Served during FY 2015 -2016

219 Veterans

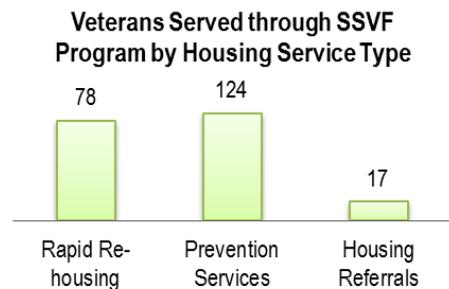
Partners/Collaborators

The SSVF program, under the umbrella of Mission United, has many partners who work collaboratively to ensure that the Veteran is provided with comprehensive services to achieve successful outcomes that include permanent housing, linkage to health care, employment and financial stability. Partners include Urban League of Broward

County, Legal Aid Service of Broward County, Coast to Coast Legal Aid of South Florida, Broward 2-1-1, VA, Volunteers of America, Career Source Broward, Consolidated Credit Counseling Services, and many other agencies that are dedicated to ending Veteran Homelessness. All partners work very closely with VA, Department of Elderly and Veterans Services, Broward Outreach Centers (BOC's), Homeless Assistance Centers (HAC's) and many other agencies to ensure a streamlined system of securing services for Veterans.

Program Outcomes

BRHPC serves homeless Veterans through the SSVF Program. Our goal for all Veterans, who are enrolled in SSVF program, is to ensure that they have stable, safe and affordable housing. The Case Management team has met with over **219** Veterans to assess their current living situation. Services include: rapid re-housing, homeless prevention services, and referrals to legal and other health and social supportive services.



NAVIGATORS

Program Overview

The Health Insurance Marketplace entered into its third open enrollment period on November 1, 2015 and ended January 31, 2016. The main goal of the program is to provide educational information to consumers and to help facilitate enrollment in Qualified Health Plans (QHPs) and insurance affordability programs. The Navigator's role is to increase awareness about and participation in the Federal Health Marketplace by assisting consumers in enrollment and providing post- and re-enrollment support.



Navigator Sahyli Vera presents Broward Regional Health Planning Council's Navigator Program and provides ACA information at Memorial Healthcare System for LEP, low income immigrants seeking assistance with coverage.

At the conclusion of the 2015-2016 open enrollment period, Navigators focused on the execution of community outreach strategies throughout the community with an emphasis on vulnerable populations and underinsured communities. These strategies include tabling and providing flyers at community events, hosting educational workshops, attending community committee meetings and visiting city entities to promote the needs for enrollment events.

of Clients Served during FY 2015 -2016

The Broward Affordable Care Act (ACA) Program provided direct assistance to **15,523** individuals through outreach and enrollment events, account creation, referrals and educational sessions.

Partners/Collaborators

BRHPC created a network of partners to provide education and enrollment services in multiple languages throughout Broward County. Agency partnerships included; Hispanic Unity of Florida, Community Access Center, Urban League of Broward County and 211-Broward. These partnerships created a structure through which tailored strategies could be applied throughout Broward County to increase enrollment into a Federally Qualified Health Plan (QHP).

Number of Individuals Assisted with Enrollment Services, 2015-2016

Providing education only (no enrollment)	866
Selecting a QHP	516
Applying for Medicaid/CHIP	149
Assistance with Tax forms related to Marketplace Coverage	346
Referrals	37

HEALTH INSURANCE CONTINUATION PROGRAM

Program Overview

The Health Insurance Continuation Program (HICP) provides financial assistance, to a selection of Affordable Care Act Marketplace plans, identified by the Ryan White Program. Financial assistance for eligible individuals living with HIV to maintain or obtain medical benefits through the health insurance continuation program is limited to insurance premium payments, co-payments, and deductibles for clients to maintain health insurance coverage. The goal is to ensure that the client's premium for a 12 month enrollment period is allocated prior the funding deductibles and copays. Each client enrolled in the HICP program is eligible for \$6,500 in annual assistance. The target population includes all Ryan White Part A clients that have an income between 250% and 400% of the Federal Poverty Level (FPL); or enrollment in ADAP. The Affordable Care Act Marketplace Plans selected for Premium Assistance include:

- ◆ United Health Care Silver Compass 4000
- ◆ United Health Care Silver Compass 3600
- ◆ Blue Select Everyday Health 1443
- ◆ Molina Health Care Silver Plan

of Clients Served during FY 2015 -2016

241 Clients

Partners/Collaborators

The HICP services are delivered through a collaboration with over twenty pharmacies throughout Broward County for clients to refill HIV and non-HIV medications. The strong relationships that the HICP program has built with physicians throughout the surrounding area has allowed copayments and deductibles to be made for HICP clients at the time of their medical appointment. The HICP program collaborates with HICP clients and their qualified health plan to verify premium totals and due dates to assure that there is no lapse in health insurance coverage.

"The HICP program has been absolutely great. The team I have been in contact with is wonderful and on top of everything. I am so thankful for this program, the wonderful staff and all the help it provides."

HICP Outcome Indicators, 2015-2016

100% of Premium Payments are made on or before the due date.	100%
100% of payments are submitted to QHP's within 10 calendar days from time payment authorization is received.	100%

SUBSTANCE ABUSE MENTAL HEALTH PROGRAMS

Program Overview

The BRHPC SAMH Programs provide services in the following areas:

Competency Restoration Training (CRT) program targets clients who have a mental health diagnosis or co-occurring disorders and are mandated into the program by Court order with the goal of becoming competent while released into the community or while in Broward County jails. The curriculum is implemented in 12 week cycles. Additionally, the lessons target living successfully in the community while on conditional release and looking at their lives beyond the short-term of the competency classes. Peer Specialists assist with the training sessions, provide individual support as needed and act as role models for the goal of recovery and resilience.

Post-Arrest Diversion Program works with individuals who are facing non-violent 3rd degree felony charges by diverting them into a structured treatment plan which includes psychiatric and medication management, case management, benefits application, evidence-based vocational and housing support, and individual and/or group therapy as needed. Referrals for the Post-Arrest Diversion Program are accepted from Public Defenders, State Attorneys, family members, jail or the clients themselves.

Crisis Intervention Training (CIT) is conducted for police officers in all the law enforcement agencies in Broward County. The CIT Program replicates the Memphis Model of Crisis Intervention Team Training and is delivered monthly as a 40-hour training curriculum. Trainings are provided by a team of volunteer facilitators who are experts in the following: Children's Mental Health, Developmental Disabilities, Crisis Intervention, Suicide Awareness, Psychotropic Medications, and Community Awareness. The training also includes site visits to facilities where the mentally ill forensic clients are served. The goal of the CIT program is to train at least 360 officers per year.

Forensic Specialist Case Management Team offers services to individuals with a Severe and Persistent Mental Illness diagnosis with the goals to reduce commitment to the state forensic hospitals, divert individuals before they are committed, and prevent recidivism.

of Clients Served during FY 2015 -2016

The SAMH Programs served 1,238 mentally ill offenders providing linkage and support services, representation in mental health court, CRT and discharge planning in the jails and forensic hospitals.

The Post Arrest Diversion Program enrolled 36 clients during January – May 2016.

A total of 414 officers completed CIT trainings in Broward County.

Partners/Collaborators

The Forensic Re-Integration Team works closely with the following entities: Department of Children and Families; Broward Behavioral Health Coalition; the 6 State Forensic Hospitals, the Felony Courts & Broward Sheriff's Office; Archways; Agency for Persons with Disability; Broward County Elderly & Veterans Services; Henderson; various programs and Residential Placement Providers; Local Hospitals; Crisis Stabilization Units; North and South Broward Hospital Districts; and Primary Care Clinics.

DATA WAREHOUSE & BUSINESS INTELLIGENCE

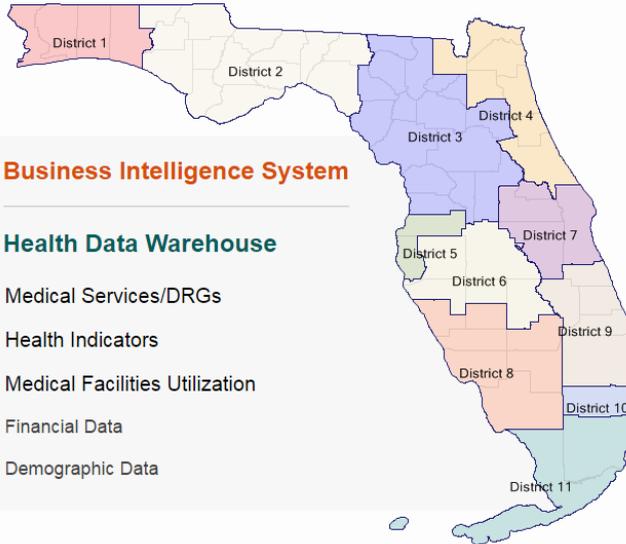


Health Data Warehouse & Business Intelligence System

Broward Regional Health Planning Council

Powerful yet easy to use decision support tools for healthcare providers and planners.

Go to Business Intelligence Health Council site...



Business Intelligence System

Health Data Warehouse

- Medical Services/DRGs
- Health Indicators
- Medical Facilities Utilization
- Financial Data
- Demographic Data

Broward Regional Health Planning Council's **Health Data Warehouse** is an analytic engine which provides specific analysis by Health Planning District or County. Modules that are available include:

- ◆ Medical Services/DRGs
- ◆ Health Indicators (which includes data on: Prevention Quality Indicators, Pediatric Quality Indicators, Chronic Conditions, Self-Inflicted Injuries, Emergency Department (preventable/avoidable) and Emergency Department (acuity/severity))
- ◆ Medical Facilities Utilization
- ◆ Financial Data
- ◆ Demographic Data

The **Business Intelligence** (BI) system developed by BRHPC and Nova Southeastern University, further expands the capabilities of the Data Warehouse. The BI system is a collection of tools that enable analysis of data in order to assist in making informed decisions.

CERTIFICATE OF NEED

Program Overview

BRHPC has overseen the Certificate of Need (CON) program for Broward County since its establishment in 1982. The Florida Agency for Health Care Administration website describes the program as follows: *The CON program is a regulatory process that requires certain health care providers to obtain state approval before offering certain new or expanded services.* CON Batching Cycles are posted on the BRHPC website, www.brhpc.org.

Partners/Collaborators

BRHPC collaborates with all healthcare facilities planning to establish or expand their services in Broward County.

HEALTH NEEDS ASSESSMENTS

BRHPC has access to a myriad of local data sets to facilitate the process of conducting a Community Health Needs Assessment that serves as the guiding document for strategic planning and allows agencies and hospitals to ensure compliance with new IRS requirements.

In the process of conducting a Needs Assessment, quantitative and qualitative data sets from primary and secondary sources are gathered and studied. These elements are considered in the prioritization of issues, goal setting and integration into strategic planning for Broward County.

Community Health Needs Assessments

As part of the new IRS regulations, hospital organizations are required to conduct a community health needs assessment, which serves as a guiding document for strategic planning. Through the process of developing a Community Health Needs Assessment, a hospital positions itself to address local health needs that are not being met. This past fiscal year, BRHPC contracted with Holy Cross Hospital and with Boca Raton Regional Hospital in Palm Beach County, in collaboration with the Health Council of Southeast Florida, to gather data and compile their Community Health Needs Assessments. To complete the assessment, each hospital convened a Community Advisory Council to guide the process, review the data, identify unmet needs/service gaps, and prioritize needs. BRHPC presented the findings in final reports.

POINT-IN-TIME HOMELESS COUNT

Program Overview

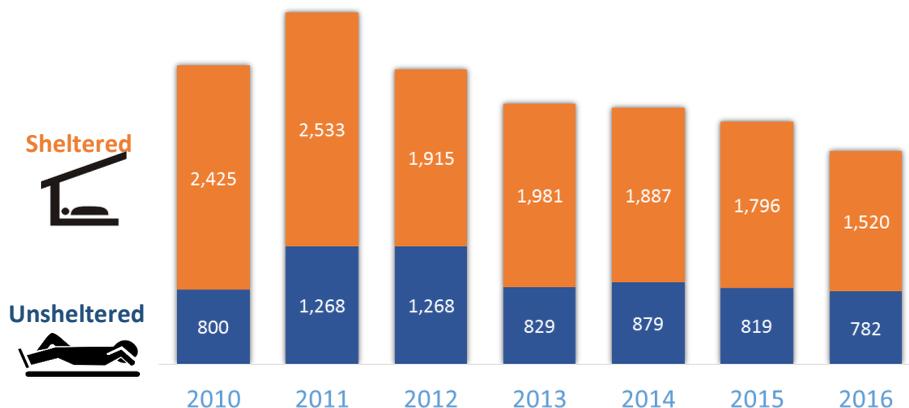
The Point-in-Time (PIT) Homeless Count provides information about the homelessness that is critical to program and service planning, informing the allocation of resources for services to assist the homeless, and measuring the impact of local programs and services. The PIT count is a requirement of the Department of Housing and Urban Development (HUD) as a part of a national effort to enumerate individuals experiencing homelessness. During this year's 3 day count (January 26th-28th, 2016) over 300 volunteers canvassed Broward County in teams to administer surveys to individuals living outdoors, in vehicles, encampments and other structures not meant for human habitation as well as service locations (i.e. soup kitchens). For the enumeration of sheltered individuals, staff of emergency shelters, transitional housing programs, mental health facilities and treatment centers, counted the number of homeless sheltered at their facility on the night of the count and reported this data into the Homeless Management Information System (HMIS).

In addition to the County survey, Broward County utilizes the Vulnerability Index and Service Prioritization Decision Assistance Tool (VI-SPDAT) to determine the chronicity and medical vulnerability of the individuals being surveyed.

Partners/Collaborators

Overseen by the Broward County Homeless Continuum of Care Board, BRHPC and its partner Nova Southeastern University led the 2016 PIT Count efforts. Committees were formed that focused on various aspects of the count; participants in these committees included stakeholders and providers throughout the community such as Broward County Sheriff's Office, local shelters and outreach programs.

2016 PIT Homeless Count Results



COMMITTEE FACILITATION

Health Care Access Committee

BRHPC acts as facilitator for the Health Care Access Committee whose purpose is to improve access to health care for the residents of Broward County, through the establishment of outcomes and indicators, which have been and will continue to be implemented and measured throughout the next several years. The members of the committee represent various facilities, agencies and/or departments within the county.

Health Services Planning Committee

BRHPC convenes the Health Services Planning Committee to ensure the updating and accuracy of the Broward County Health Plan and Fact Sheets published by BRHPC.

Other Committees

Staff of the Broward Regional Health Planning Council is involved with many committees throughout Broward County. A sampling of some of these committees includes: Steering Committee of Six Pillars Broward County, United Way Health Impact Committee, Nova Southeastern University and Florida International University Master of Public Health Advisory Committees, Coordinating Council of Broward Board of Directors, Everglades Area Health Education Center, Health Foundation of South Florida Board of Directors, Health Foundation Planning and Evaluation Committee, Healthy Families Florida Advisory Committee, Children's Services Council Steering Committee and Abuse and Neglect Committee, March of Dimes Program Services Committee, Teen Parent Advisory Committee, and others.



HIV PLANNING COUNCIL

Program Overview

Broward County receives federal funding pursuant to the Ryan White Care Act for emergency relief in caring for Persons Living with HIV (PLWH). BRHPC began providing HIV/AIDS specific services in 1990 at the inception of the Ryan White Care Act. Since then, BRHPC has coordinated the Ryan White Part A Broward County HIV Health Services Planning Council (HIVPC) and HIV Clinical Quality Management (CQM) support services. BRHPC support staff provides professional and clerical support to the HIVPC and its seven standing committees: Executive, Community Empowerment, Needs Assessment/Evaluation, Priority Setting & Resource Allocation, Membership/Council Development, System of Care, and Quality Management. BRHPC also provides professional support to the Ryan White Part A Core Medical and Support Services CQM Program. BRHPC conducts Quality Improvement (QI) Trainings within this program to PLWH and Ryan White Part A Providers. The QI trainings are ongoing and provide education on QI principles as well as service category knowledge and skills. The knowledge gained provides PLWHA and providers with an advantage when offering input for the Ryan White Part A CQM Program. In addition, CQM Staff coordinate the following six QI Networks of Ryan White Part A providers: Medical Care, Oral Health Care, Case Management, Mental Health/Substance Abuse, Pharmacy, and a Combined Network, which includes providers from Legal Services, Food Bank, Outreach, CIED, Pharmacy, and Housing Opportunities for Persons with AIDS (HOPWA) Program.

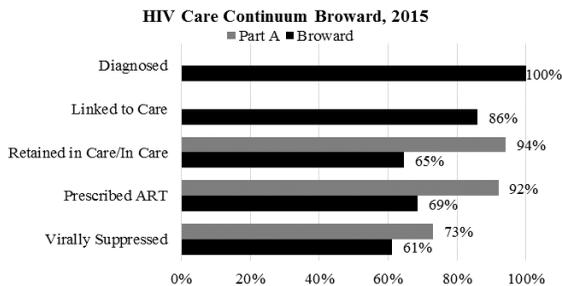
Partners/Collaborators

BRHPC staff works in collaboration with the Broward County Grantee staff, PLWH, HIV providers and other funders such as Medicaid, Medicare, Social Security Administration, Veterans Affairs, HOPWA Program and grantees for Ryan White Parts B, C, D, and F.

HIV Care Continuum Outcomes

The care continuum is a system used to monitor the outcomes of PLWH who are receiving medical care and treatment. The continuum consists of steps from the time a person is diagnosed with HIV through the successful treatment of their infection with HIV medications. These steps include (1) HIV Diagnosed; (2) Linked to Care; (3) Retained in Care; (4) Prescribed Antiretroviral Therapy (ART); and (5) Viral Load Suppression. The care continuum includes Florida Department of Health (FLDOH) baseline data (in black) for HIV+ Broward residents in CY14. For comparison, the rate of Ryan White Part A clients (in gray) who are in medical care, prescribed ART, and virally suppressed is included. Part A data are included in the care continuum to provide a comparison of the health outcomes of Broward's Part A clients to all HIV+ Broward residents. Part A data reflect the care status for Part A clients served in FY14.

HIV CLINICAL QUALITY MANAGEMENT



Diagnosed: Stage 1 of the Continuum shows the rate of Broward HIV+ residents diagnosed by the end of 2014. A total of 19,391 HIV+ individuals were known to be diagnosed and living in Broward through 2014, regardless of where they were diagnosed. FLDOH provided these data, which are current as of June 30, 2015.

Linked to Care: The Stage 2 numerator (Linked to Care) (n=839) is the number of HIV+ Broward residents through 2014 linked to medical care within three months of HIV diagnosis. This stage has a different denominator than all other Stages in the Continuum- the number of HIV+ Broward cases diagnosed through 2014 (n=970).

Retained in Care/In Care: The Stage 3 numerator (Retained in Care) (n=12,547) is the number of HIV+ persons with two or more medical visits, or VL or CD4 tests at least three months apart in 2014. The denominator is the number of Broward HIV+ cases diagnosed through 2014 (n=19,391). The rate of Part A clients in care was calculated by dividing the number of clients with at least one documented medical visit, VL, or CD4 test (7,523) by the total number of clients served in FY2014 (n=8,018).

Prescribed ART: The Stage 4 numerator (Prescribed ART) (n=13,304) is based on MMP data that estimates the number of HIV+ FL residents diagnosed in 2014 and prescribed ART. The denominator is the number of Broward HIV+ cases diagnosed through 2014 (n=19,391). The rate of Part A clients prescribed ART was calculated by dividing the number of clients with a documented medical visit and on ART (n=5,848), by the total clients with a documented medical visit in FY 2014 (n=6,355).

Virally Suppressed: The Stage 5 numerator (Virally Suppressed) (n=11,872) is the number of HIV+ individuals whose most recent VL test in 2014 is < 200 copies/mL. The denominator is the number of HIV+ Broward cases diagnosed through 2014 (n=19,391). The rate of Part A clients who are virally suppressed was calculated by dividing the number of clients with a documented medical visit and a suppressed VL < 200 copies/mL (n=4,661) by the total clients with a documented medical visit in F Y2014 (n=6,355).

BROWARD COUNTY HEALTH PLAN

The Health Plan is a dynamic document, continually updated, to ensure availability of the most current information. It covers a vast spectrum of topics, from labor force statistics to immunization rates, reflecting the broad scope of issues affecting public health, as well as highlighting the correlation between socioeconomics and community health. The Health Plan is divided into nine chapters to address the multifaceted healthcare system in Broward County as follows:

CHAPTER I: REGIONAL PROFILE provides demographic and socioeconomic indicators influencing health status and impacting availability of health resources that contribute to increasing utilization rates and decreasing availability of healthcare financing.

CHAPTER II: HEALTH STATUS outlines community health status through five broad health categories: Maternal and Child Health, Behavioral Health, Oral Health, School Health and Morbidity and Mortality.

CHAPTER III: HEALTH RESOURCES provides an overview of health resources currently available in Broward County.

CHAPTER IV: HEALTHCARE UTILIZATION provides healthcare utilization data. Broward County's diversity as well as the seasonal fluctuations in population can influence utilization.

CHAPTER V: HEALTHCARE FINANCING discusses the increasingly complex topic of healthcare financing. It outlines numerous sources of healthcare financing in Broward and provides a brief description of healthcare funding.

CHAPTER VI: BENCHMARKS sets annual community health priorities, identifies community interventions, and measures progress attaining health improvements.

CHAPTER VII: THE HEALTH DATA WAREHOUSE explains and examines the Health Indicator modules from the Health Data Warehouse which includes: 1) Prevention Quality Indicators/Avoidable Admissions, 2) Inpatient Chronic Conditions (ICD-9), 3) Suicide Incidence, 4) ED Acuity Stratification (CPT) and 5) NYU Algorithm ED Preventable/ Avoidable Admissions.

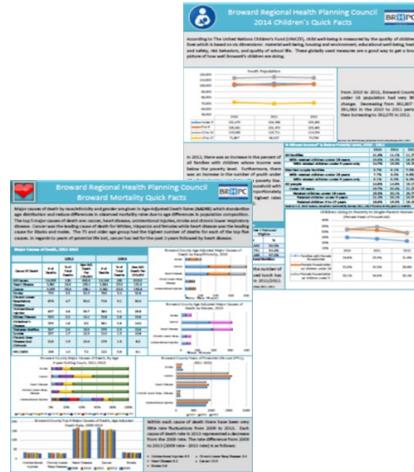
CHAPTER VIII: GAPS ANALYSIS analyzes the potential impact of implementing a common eligibility program for publicly funded social services in Broward County and the surrounding metropolitan area. The analysis was based on four programs: 1) Earned Income Tax Credit (EITC), 2) Nutritional/Food Stamps Program, 3) Women, Infants and Children (WIC), and 4) Health Insurance.

CHAPTER IX: BEHAVIORAL HEALTH provides an overview of behavioral health status in Broward County.

BROWARD COUNTY FACT SHEETS

A set of fact sheets were developed to complement the Health Plan chapters. These fact sheets provide a quick two-page summary of a specific topic. They are useful tools for community members who need a quick reference tool for a narrow topic. Currently, there are eight fact sheets that cover the following topics for all of Broward County (HIV/AIDS, Sexually Transmitted Infections, the Economy, Healthcare Resources, Healthcare Access, Broward County Gaps Analysis and Broward County Quick Facts); and five fact sheets that emphasize local zip code areas. The information is targeted to community members as well as community leaders in the following areas:

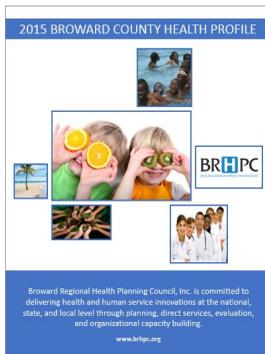
- Local Governments and Other Policymakers
- Healthcare Administrators
- Healthcare Providers
- Healthcare Funders
- Healthcare Professionals
- Healthcare Researchers
- Consumers and Other Stakeholders
- Public and Private Healthcare Financers



Partners/Collaborators

The Healthcare Services Planning Committee is comprised of community agencies, hospitals, and stakeholders. It convenes on a quarterly basis and provides input on the content and format of the Health Plan and Fact Sheets.

BROWARD COUNTY HEALTH PROFILE



BRHPC annually publishes the Broward County Health Profile, which provides a synopsis of Broward County health indicators. It is a compilation of statistics at the county and state levels, including population demographics, socioeconomic factors, leading causes of death, maternal and child health, healthcare access and prevention quality indicators. The Health Profile assists local organizations and social services programs with identifying the services being utilized and where there are deficiencies in the healthcare delivery system in Broward County. The Health Profile is updated annually and made available on BRHPC's website. The information is targeted to community members as well as leaders in local governments, healthcare administrators, healthcare providers, healthcare funders, healthcare professionals, healthcare researchers, consumers and stakeholders.

BROWARD COUNTY TRAUMA MANAGEMENT

Broward Regional Health Planning Council, Inc. in partnership with the Broward County Trauma Management Agency, a section of the Office of the Medical Examiner and Trauma Services, develops the Five Year Trauma Plan and the Broward County Annual Trauma Report for the county's trauma services network.

The Annual Trauma Report provides an overview of the operational functions of the county's trauma services system and its components. The report addresses such issues as Quality Assurance, Budgets, as well Demographics and Clinical statistics. As noted in the report, the Agency is also responsible for Injury Prevention and Outreach Programs, including support for the "Take 5 to Stay Alive Don't Text & Drive" campaign.

The Trauma Agency in coordination with the Emergency Medical Services Council is also responsible for Pre-Hospital and Hospital Compliance through monthly trauma quality review meetings, development and implementation of County-wide protocols such as the new Stroke Protocols and Hospital Transfer Policies. Additionally, the Trauma Management Agency is responsible for the ongoing research of innovations in trauma services to ensure that the most effective and efficient continuum of medical care is available to the residents and visitors in Broward County.



STAFF DEVELOPMENT, VOLUNTEERISM & INTERNSHIPS

Staff Training

Broward Regional Health Planning Council (BRHPC) is committed to providing all personnel with the supervision and training needed to perform their job functions at their highest possible level. It is also committed to enhanced staff development and growth of every employee through regularly scheduled and ongoing supervision and training. This provision of training and supervision is designed to improve professional and technical skills, increase staff use of and fidelity with evidence-based practices and further system of care utilization management and compliance. Examples of staff trainings include but are not limited to: Safety in the Workplace and in the Field, Service Delivery for the Deaf or Hard-of-Hearing HIPAA & Confidentiality, and Cultural Competency.

Volunteerism and Internships

BRHPC collaborates with local colleges, universities, and community agencies to offer internships and volunteer opportunities to upcoming professionals pursuing courses of study in the fields of Public Health, Public Policy, Human Services, Social Work and Administration. The goal is to create opportunities for individuals and students to develop new skills in a real world setting. Examples of volunteer and internship opportunities are listed below:

- ◆ Healthy Families Broward System Evaluation and Recommendation
- ◆ Healthy Families Broward Community Needs Assessment by Zip Code
- ◆ Broward County Health Plan Internship
- ◆ Broward County Health Profile Internship

Summer Employment Program

Every summer, BRHPC hosts a number of high school/college students for its Summer Employment Program. The main function of this program is to provide students with the opportunity to work in a real-world environment while developing skills, such as time management, teamwork and organization. While they never interface with clients, they assist with administrative and clerical duties in the office such as photocopying, scanning, and archiving files. They are also invited to committee meetings to be exposed to the decision-making process through various committees.

TRANSFORMING OUR COMMUNITY'S HEALTH



Partnerships Transforming Our Community's Health (TOUCH) is a true collaborative with over 30 community partners funded by the Center for Disease Control and Prevention supporting public health efforts to reduce chronic diseases, promote healthier lifestyles, reduce health disparities, and reduce the major causes of early death. **TOUCH** Partners work to instill best practices in support of smoke-free environments, provide opportunities to play and engage in physical activity throughout the community, eat nutritious and fresh foods, and promote preventive primary care. **Here are some of the ways we are working together for a healthier Broward!**

Go-Slow-Whoa provides an easy way to identify healthier food choices in early learning centers, schools, worksites, parks, convenience stores and restaurants. Designed like a traffic light, the color-coding identifies healthiest foods to be enjoyed every day as green **“Go” foods**; healthy foods to be eaten occasionally throughout the week as yellow, **“Slow” foods**; and those items high in fat, sugar and sodium that should be eaten rarely, as red **“Whoa” foods**. Broward County Public Schools, Memorial Healthcare System, Broward Sheriff's Office, the YMCA, FLIPANY, and BRHPC **“Use the Light to Eat Right!”**



The Good Neighbor Store Initiative is a youth-led strategy to bring awareness to how corner and convenience stores can use business-friendly ways to encourage healthier lifestyles through the identification of healthier food and beverage options, supporting tobacco-free living and promoting wellness in the community they serve. This initiative is made possible by the YMCA of South Florida, Florida Department of Health in Broward County, FHEED, Broward County Public Schools, businesses and the students who lead the way to health and wellness in their families and communities. Time and time again, youth leading the Good Neighbor Store (GNS) initiative, have shared the impact the program has had in their lives.

COLLABORATIONS & INITIATIVES

The PATCH (People's Access to Community Horticulture)

Urban Farm and Market began as a public-private strategic partnership between BRHPC and the Dania Beach Community Redevelopment Agency (CRA). In 2015-2016, with funding from the Health Foundation of South Florida, a sustainable PATCH Urban Farm model was developed which allows improved access to active living and healthy, fresh foods, while also creating economic development opportunities.



As the PATCH model is extended into other cities in Broward, residents will have greater access to healthy and affordable fresh food as well as health centered programs. Community involvement at the PATCH has made it possible to host YMCA's YFit program, FLIPANY's cooking demonstrations, Memorial Healthcare System's health screenings, Earn-A-Bike, Library programs, volunteering activities, family fun gardening workshops and "farming" experiences for people of all ages.



The Healthy Community Zones Initiative (HCZ)

focuses on creating collaborative connections among more than 20 community partners, City and County governments, businesses, local coalitions and residents in Dania Beach, Hallandale Beach, Fort Lauderdale Sistrunk Corridor, the Broward Municipal Services District, and Lauderdale Lakes.

In each of these five (5) HCZs, residents, decision makers, city and county staff members, businesses and community-based organizations are working together to design, plan and implement community improvements and solutions for: Making healthy food and physical activity available and affordable; Creating ways to make it safer to walk, bike and use transit; Raising awareness about Tobacco and Drug Use; and Connecting Healthcare to the neighborhood

The results of the collective impact and collaborations of the HCZ's can be seen in the investment of over \$100,000 by these communities in implementing impactful strategies to foster health, safety and prosperity.

"I was ready to move out of my neighborhood before seeing what could be accomplished by the Healthy Community Zone. Now, I am excited to be working with so many folks from the neighborhood, City, County, and BRHPC TOUCH to make my neighborhood a place where we can all live well."

ELECTRONIC FINGERPRINTING

In order to assist community agencies and providers in meeting the legislative requirements, BRHPC acquired equipment with the capability to scan for fingerprints electronically for **Level II Background Screening**, using **Live Scan technology**.

Below is an excerpt from the former Secretary of the Department of Children and Families regarding HB 7069:



"Florida is about to implement important changes to ensure the safety of Floridians who are so dependent on the quality of the people caring for them. This new law will require background screening of job applicants, employees and volunteers who come in contact with children, the developmentally disabled and vulnerable adults.

Employers as of August 1, 2010 will not be able to employ applicants for these positions of special trust or responsibility until the applicants are cleared by Level 2 background screening, the fingerprint-based search of criminal records in Florida and nationally. The fingerprints must be sent to the Florida Department of Law Enforcement, which shares them with the Federal Bureau of Investigation to thoroughly investigate if applicants have a criminal history."

BRHPC offers Live Scan Fingerprinting technology for Level II Background Screening for the Department of Children and Families (DCF), Agency for Health Care Administration (AHCA), Volunteer and Employee Criminal History System (VECHS), Elder Affairs, and the Department of Business and Professional Regulation (DBPR). Live Scan allows for electronic submission of fingerprint screens, with results within 24 to 48 hours, in comparison to the hard card fingerprint submission, which can take 4 to 6 weeks.

BRHPC's fingerprinting clientele include hospital employees, guardian ad litem programs, doctors' offices, non-profit and social service agencies, colleges, universities and more.

Electronic Fingerprinting for Level II Background Screening services and additional services such as photo submission to the AHCA clearinghouse are available at BRHPC by appointment only. To make an appointment, contact Yolanda Falcone, Manager of Administrative Services, via email: yfalcone@brhpc.org.

FINANCIAL SERVICES

Broward Regional Health Planning Council has been in business for over 30 years in good financial standing and offers emerging non-profit organizations technical assistance and oversight with implementing the administrative and fiscal infrastructure necessary to:

- ◆ Ensure compliance with federal, state and local funding requirements
- ◆ Establish and maintain effective internal controls to comply with accounting principles and audit standards

Services	Description	
Human Resources	Maintenance of personnel files New hire state reporting Background Screenings	Benefit management COBRA administration
Payroll	Pay check processing Direct deposit processing Wage garnishment administration	Federal Payroll tax filings Unemployment tax filings
Accounts Receivable	Invoice preparation Manage Aging of Accounts Receivables	Cash receipts handling and posting
Accounts Payable	Vendor payment preparation	Manage Aging of Accounts
Cash Budgeting	Cash flow analysis	Development of Cash Budget
Contract Management	Development of centralized contract management system	Deliverable Tracking
Budget Management	Development of agency, program and grant budgets	Preparation of budget amendments and adjustments
Policies and Procedures	Development of agency policy and procedure manual	Development of financial and accounting operational policies
Credentialing and Certification	Action plan development and updates	Attendance at site visits Planning and technical assistance
Financial Reporting	Budget vs. Actual Revenue and Expense reports (agency, program and grant specific) Statement of Financial Position Statement of Activities	Statement of Functional Expenses Compilation of reports to funding sources, internal management and governing boards
Tax and Accounting Compliance	CPA review of internal controls and reports issued	

INFORMATION TECHNOLOGY INNOVATION

The BRHPC Information Technology Department has the capability to host and design websites and the expertise to design databases, data mine and provide data warehousing.

During the last several years, BRHPC has led statewide collaborative planning activities in partnership with the other ten Florida Local Health Planning Councils. Recent statewide initiatives included pandemic flu planning, special needs disability disaster preparedness. BRHPC actively encourages Healthcare Practitioners, Planners, Researchers and Policy-makers to utilize these valuable community-planning tools. BRHPC developed the Florida Health Data Warehouse and analytic engine, with grant funding from the Blue Foundation for a Healthy Florida and Health Foundation of South Florida, as well as BRHPC administrative dollars. Information from the data warehouse is freely available to the public through BRHPC's website. Data warehouse modules include AHRQ Adult and Pediatric Prevention Quality Indicators, Chronic Diseases Inpatient Hospitalizations, Self-Inflicted Injury, Emergency Department Severity Stratification, and New York University Emergency Department Algorithm (Preventable/Avoidable). These modules are a valuable community-planning tool, which BRHPC actively encourages organizations to utilize. The initiative's target population is primarily uninsured and underinsured residents with chronic healthcare conditions and healthcare practitioners, planners, researchers and policy-makers.

HUMAN RESOURCES SUPPORT

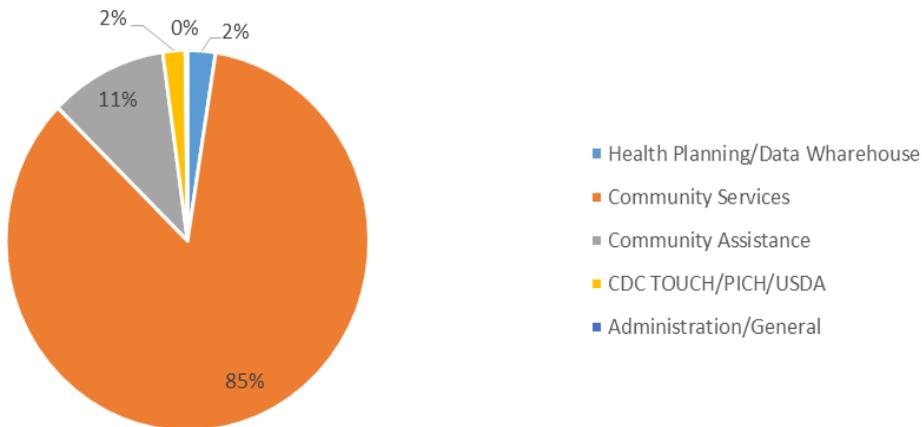
Proactive Human Resources is essential to prevent, mitigate and reduce the many liabilities present in public and business administration. It is also necessary to take advantage of opportunities to hire, develop, encourage and provide the skills, experience, knowledge, and encouragement necessary for employee excellence. Primary areas of Human Resources support at the Broward Regional Health Planning Council include management of employment transactions, supervisory advice, assistance and support, correspondence and document review, policy review and updates, position description maintenance, critical incident intervention, disciplinary action support, compliance advice, training, and, quite literally, 24/7 availability for advice and intervention if required. Related to the employment function is the management of risks, employee benefits and payroll.

LEGAL OVERSIGHT

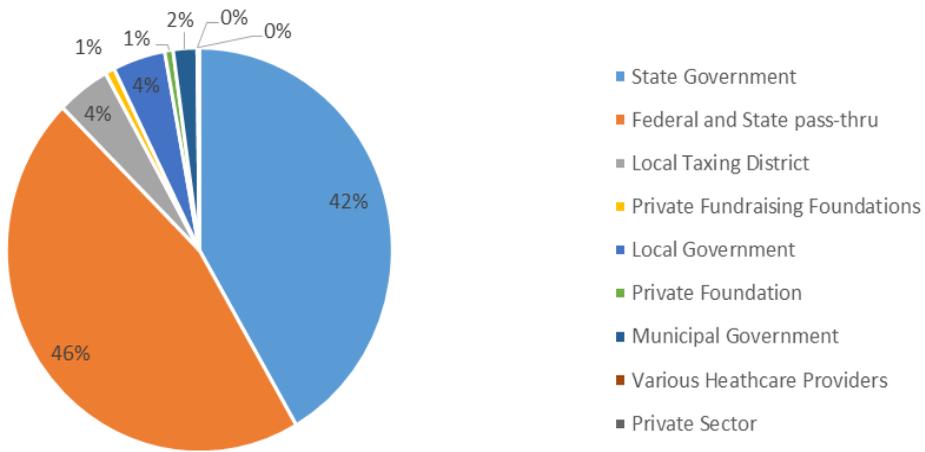
Legal oversight for BRHPC is provided through its General Counsel who reviews, updates, amends as required, and makes recommendations as to form and content of the BRHPC's contracts and sub-contracts. This is done both with funders of BRHPC activities and with providers rendering services to the BRHPC, and are performed regularly as requested by BRHPC.

FISCAL VIABILITY

Agency Revenue by Service/Program, Fiscal Year 2015-2016



Agency Expense by Service/Program, Fiscal Year 2015-2016



CERTIFICATE OF NEED

DESCRIPTION	DATES
Hospital Beds and Facilities: 1st Batching Cycle 2016	
Summary Need Projections Published in F.A.W.	1-15-16
Letter of Intent	2-01-16
Deadline	
Application Deadline	3-02-16
Completeness Review Deadline	3-09-16
Application Omissions Deadline	4-13-16
Agency Initial Decision Deadline	6-03-16
Hospital Beds and Facilities: 2nd Batching Cycle 2016	
Summary Need Projections Published in F.A.W.	7-15-16
Letter of Intent	8-01-16
Deadline	
Application Deadline	9-07-16
Completeness Review Deadline	9-14-16
Application Omissions Deadline	10-12-16
Agency Initial Decision Deadline	12-02-16
Other Beds and Programs: 1st Batching Cycle 2016	
Summary Need Projections Published in F.A.W.	4-01-16
Letter of Intent	4-18-16
Deadline	
Application Deadline	5-18-16
Completeness Review Deadline	5-25-16
Application Omissions Deadline	6-22-16
Agency Initial Decision Deadline	8-19-16
Other Beds and Programs: 2nd Batching Cycle 2016	
Summary Need Projections Published in F.A.W.	10-07-16
Letter of Intent	10-17-16
Deadline	
Application Deadline	11-16-16
Completeness Review Deadline	11-23-16
Application Omissions Deadline	12-28-16
Agency Initial Decision Deadline	2-17-17